

## CEZ GROUP: THE LEADER IN POWER MARKETS OF CENTRAL AND SOUTHEASTERN EUROPE

Investment story, November 2013

#### DISCLAIMER



Certain statements in the following presentation regarding CEZ's business operations may constitute "forward looking statements." Such forward-looking statements include, but are not limited to, those related to future earnings, growth and financial and operating performance. Forward-looking statements are not intended to be a guarantee of future results, but instead constitute CEZ's current expectations based on reasonable assumptions. Forecasted financial information is based on certain material assumptions. These assumptions include, but are not limited to continued normal levels of operating performance and electricity demand at our distribution companies and operational performance at our generation businesses consistent with historical levels, as well as achievements of planned productivity improvements and incremental growth from investments at investment levels and rates of return consistent with prior experience. Actual results could differ materially from those projected in our forward-looking statements due to risks, uncertainties and other factors. CEZ undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

In preparation of this document we used certain publicly available data. While the sources we used are generally regarded as reliable we did not verify their content. CEZ does not accept any responsibility for using any such information.

#### AGENDA



<ul> <li>Introduction</li> </ul>	2
<ul> <li>Wholesale prices development</li> </ul>	7
<ul> <li>Group's strategy</li> </ul>	17
<ul> <li>Financial performance</li> </ul>	29
<ul> <li>Backup</li> </ul>	35
Recent developments	36
Position in the Czech electricity market	39
Regional power prices	40
Investments into power plants	41
Support of renewables	44
Regulation of distribution	47
Latest financial results	53

## **CEZ GROUP IS AN INTERNATIONAL UTILITY WITH A STRONG POSITION IN CEE**



Tomis Team,

EZ Electro Energy Project

> 10.1 2.1 42%

1,265 11.9% 3,796 837

3.6 1.4 15% 618 MW 1,844 417

<b>CEZ Group in Poland</b> (100% stake in Skawina, 100% in Elcho)		Energy Assets O Active subsidiary Trading Activities
<ul> <li>Electricity generation, gross (TWh)</li> </ul>	2.3	CEZ Group in Romania
Market share	1.4%	(100% stakes in CEZ Distributie, CEZ Vanzare, Ovidiu Development, TMK Hydroenergy Power)
<ul> <li>Installed capacity (MW)</li> </ul>	730	<ul> <li>El. sales to end customers (TWh)</li> </ul>
Market share	2.0%	Number of connection points (million)
<ul> <li>Number of employees</li> </ul>	427	Market share
<ul> <li>Sales (EUR million)</li> </ul>	130	Installed capacity
CEZ Group in the Czech Republic		Number of employees     Sales (EUR million)
<ul> <li>Electricity generation, gross (TWh)</li> </ul>	64	
<ul> <li>Market share</li> </ul>	72%	And the second sec
<ul> <li>Number of connection points (million)</li> </ul>	3.6	CEZ Group in Bulgaria
Market share	61%	(67% stake in CEZ Razpredelenie Bulgaria, CE Bulgaria, 100% in TPP Varna, 100% in Free Er
<ul> <li>Installed capacity (GW)</li> </ul>	13.2	Oreshets )
<ul> <li>Number of employees</li> </ul>	20,853	• El. sales to end customers (TWh)
<ul> <li>Sales (EUR million)</li> </ul>	6,596	Number of connection points (million)
``````````````````````````````````````		• Market share
<b>CEZ Group in Turkey</b> (50% stake in SEDAS through AkCez, 37.36% stak	re in	<ul> <li>Installed capacity (MW)</li> </ul>
Akenerji)		Market share
<ul> <li>El. sales to end customers (TWh)</li> </ul>	8.2	• Number of employees
<ul> <li>Number of connection points (million)</li> </ul>	1.4	<ul> <li>Sales (EUR million)</li> </ul>
Market share	6.5%	
<ul> <li>Installed capacity (MW)</li> </ul>	738	
Market share	1.1%	Source: CEZ, national statistics, data for 2012, market shares for 2011, CZK/EU

Source: CEZ, national statistics, data for 2012, market shares for 2011, CZK/EUR 25.14

**C** (5

## CEZ GROUP RANKS AMONG THE TOP 10 LARGEST UTILITY COMPANIES IN EUROPE



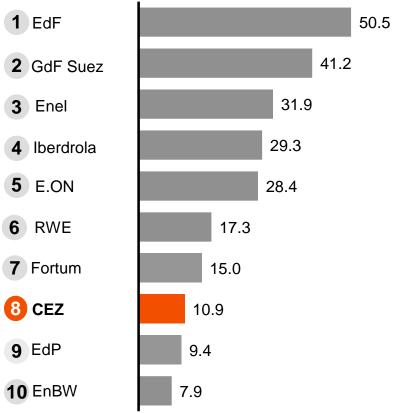
#### Top 10 European power utilities

Number of customers in 2012, in millions

1 Enel 61.0 2 EdF 39.3 Iberdrola 3 31.7 E.ON 27.2 5 RWE 24.1 GdF Suez 6 21.5 EdP 7 11.0 8 CEZ 8.7 9 EnBW 5.5 **10** PGE 5.0

#### Top 10 European power utilities

Market capitalization in EUR bn, as of November 26, 2013



Source: Bloomberg, Annual reports, companies' websites and presentations

## CEZ GROUP IS BENEFITING FROM LOW COST GENERATION FLEET



Installed capacity and generation (2012) 15.781 MW 68.8 TWh Coal power plants are using mostly Black coal 5.4 8% lignite from CEZ's own mine 2.867 (baseload and (63% of lignite needs sourced internally, midmerit) remaining volume through long term supply contracts) Lignite / 29.0 42% Brown coal 6,153 Nuclear plants have very low (baseload and operational costs midmerit) Nuclear 44% 4.040 (baseload) 30.3 **CEZ** has a long-term competitive Hydro and 2,721 6% advantage of low and relatively stable others 4.2 generation costs Installed Generation. Share on capacity generation gross

#### CEZ GROUP

## CEZ GROUP IS ONE OF THE MOST PROFITABLE EUROPEAN UTILITIES



EBITDA\* margin, 2012 Percent CEZ Group 39.8 39.0 Fortum Verbund 38.9 EdP 22.3 PGE 22.2 Iberdrola 21.0 EdF 20.8 Enel 19.7 **GDF** Suez 17.5 RWE 17.5 EnBW 11.9 E.ON 8.2

Source: company data, \* EBITDA as reported by companies

#### AGENDA

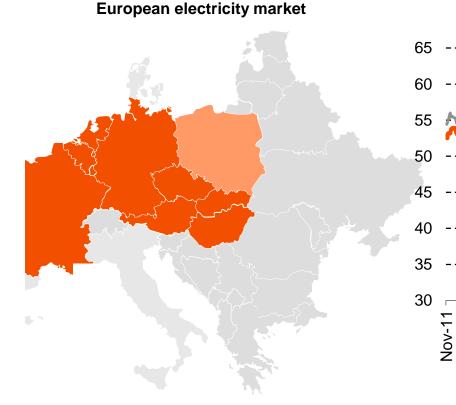


<ul> <li>Introduction</li> </ul>	2
<ul> <li>Wholesale prices development</li> </ul>	7
<ul> <li>Group's strategy</li> </ul>	17
<ul> <li>Financial performance</li> </ul>	29
<ul> <li>Backup</li> </ul>	35
Recent developments	36
Position in the Czech electricity market	39
Regional power prices	40
Investments into power plants	41
Support of renewables	44
Regulation of distribution	47
Latest financial results	53

## CZECH MARKET IS AN INTEGRAL PART OF WIDER EUROPEAN ELECTRICITY MARKET



- Czech power prices are fully liberalized and are driven by the same fundamentals as German market
- There are no administrative interventions from the side of the government



Nov-13 Aug-12 Aug-13 May-12 Nov-12 Feb-13 May-13 Feb-12

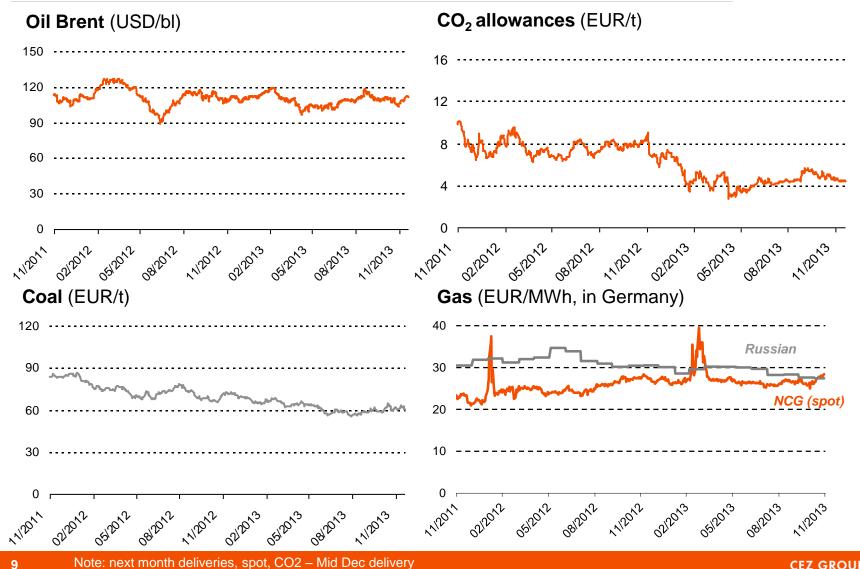
Czech Republic

Price of electricity (year-ahead baseload, €/MWh)

Germany

## HISTORICAL DEVELOPMENT OF PRICES OF INPUT **COMMODITIES**

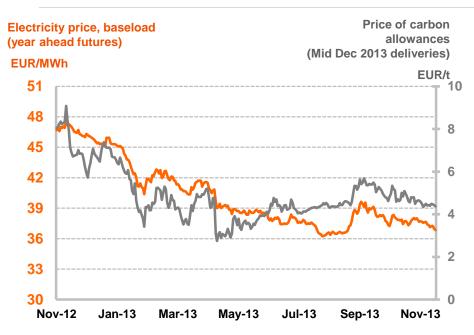




Note: next month deliveries, spot, CO2 - Mid Dec delivery

**CEZ GROUP** 

#### POWER PRICE DECLINE IS DRIVEN PRIMARILY BY FALLING PRICES OF CARBON ALLOWANCES AND COAL



#### Prices of EUA allowances are at low levels

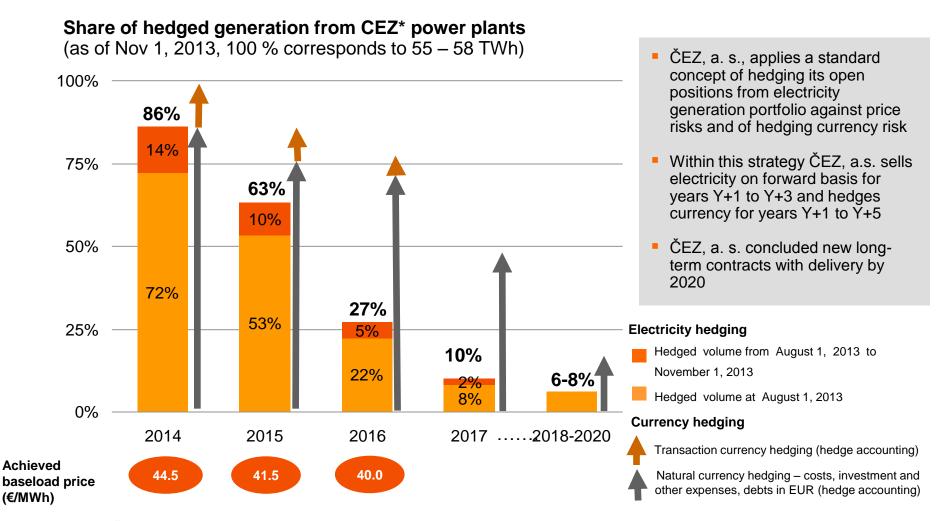
- On July 3, 2013 the European Parliament approved compromise proposal on backloading, which will be discussed in a trialogue. However prices of emission allowances remained more or less stable around 4 EUR/t.
- The European Commission is preparing "structural reforms" of the system, yet their form and success still remain uncertain.



#### Prices of coal remain depressed

- Prices have dropped by 16%y-o-y
- Weakening growth of global economy and growing volumes of shale gas extraction are the probable reasons

## CEZ CONTINUES HEDGING ITS REVENUES FROM SALES OF ELECTRICITY IN LINE WITH STANDARD POLICY

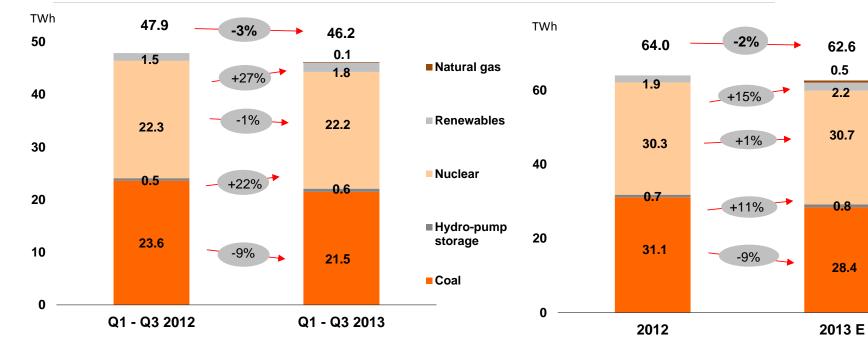


\*CEZ=ČEZ a.s., including spun-off coal power plants Počerady, Chvaletice and Dětmarovice

**CEZ GROUP** 

## CZ – YEAR-ON-YEAR DECREASE IN PRODUCTION REFLECTS REFURBISHMENT OF 3 PRUNÉŘOV UNITS AND SALE OF CHVALETICE





#### Nuclear power plants (-1%)

- Longer shutdown periods of Temelín Nuclear Power Plant
- + Shorter shutdown periods and increased available capacity of Dukovany Nuclear Power Plant

#### **Coal-fired power plants (-9%)**

- Start of comprehensive renewal of three units at Prunéřov II Power Plant on September 1, 2012
- Reduced fuel deliveries

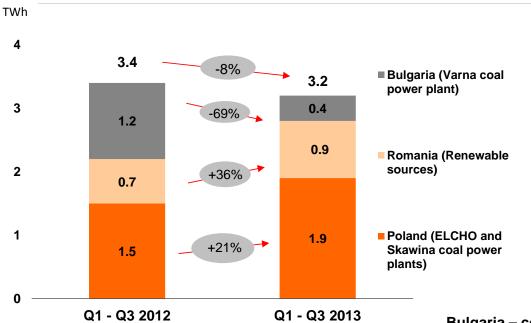
#### Nuclear power plants (+1%)

- + Shorter shutdown periods at Dukovany Nuclear Power Plant
- + Increase of available capacity of Temelín Nuclear Power Plant

#### Coal-fired power plants (-9%)

- Lower fuel deliveries
- Year-round comprehensive renewal of three units of Prunéřov II Power Plant
- Sale of Chvaletice Power Plant

## ABROAD - REDUCED PRODUCTION IN BULGARIA PARTIALLY COMPENSATED BY GROWTH IN POLAND AND ROMANIA



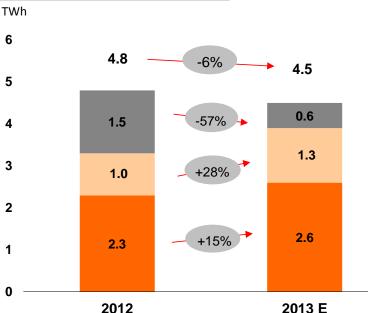
Bulgaria – coal-fired Varna plant (-69%) - Lower demand for deliveries to the regulated market, in particular lower activation of cold reserve and lower quota production

#### Romania RES (+36%)

+ Production running at all 240 wind turbines in Fântânele & Cogealac

#### Poland – coal-fired ELCHO & Skawina plants (+21%)

+ Higher production at the Skawina Power Plant due to a more favourable contract for coal than in 2012



#### Bulgaria – coal-fired Varna plant (-57%)

2013 E

- Lower demand for deliveries to the regulated market, in particular lower activation of cold reserve and lower quota production

#### Romania RES (+28%)

+ Production running at all 240 wind turbines in Fântânele & Cogealac

#### Poland – coal-fired ELCHO & Skawina plants (+15%)

- + Higher production at the Skawina Power Plant due to a more favourable contract for coal than in 2012
- + 2012 production in the ELCHO power plant affected by planned boiler repairs
- + Borek small hydroelectric power plant launched in May 2013

## SEVEROČESKÉ DOLY EXPECTING MORE COAL EXTRACTED IN 2013

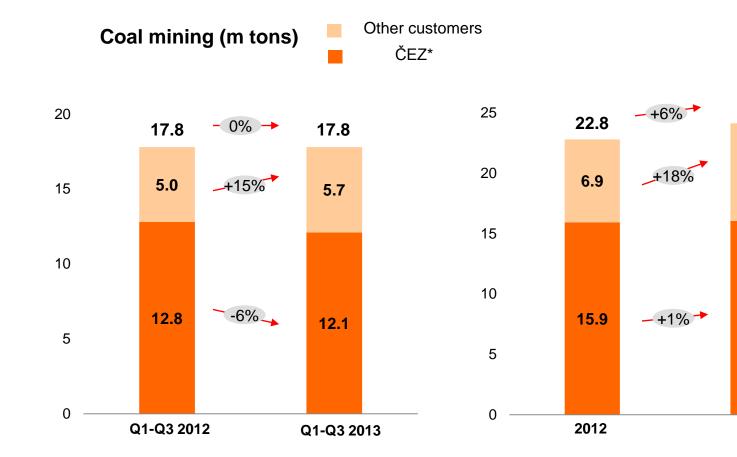


24.1

8.1

16.0

2013 E



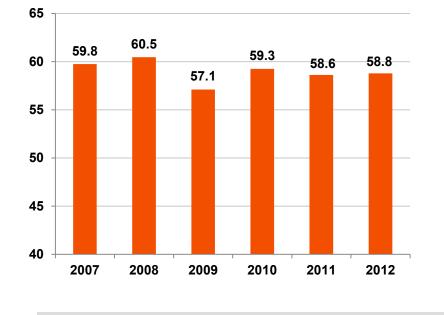
 We expect a greater coal mining volume due to both rising deliveries to ČEZ\* and especially higher demand by other customers

 Lower quantities of coal taken by ČEZ\* for their power plants compensated by higher sales to other customers

#### **ELECTRICITY CONSUMPTION IN THE CZECH REPUBLIC**

In Q1 –Q3 2013 temperature adjusted electricity consumption decreased by 0.1% y-o-y in the Czech Republic

Unadjusted consumption of individual segments in Q1-Q3 2013 was as follows :

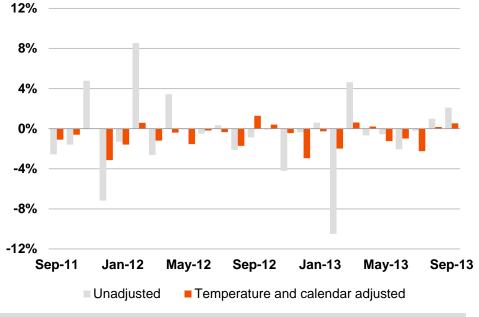


-2.1 % wholesale customers

+2.8 % households

+1.9 % small business

Electricity demand in the Czech Republic (TWh)



Y-o-y monthly indexes of demand in the Czech Republic

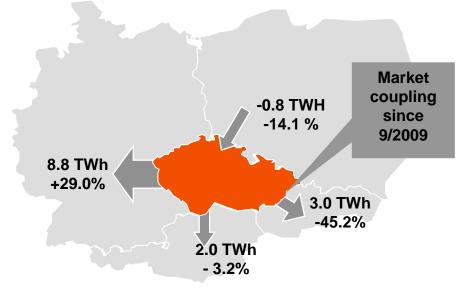


#### CEZ GROUP

## CZECH REPUBLIC REMAINS NET EXPORTER OF ELECTRICITY



## Balance of cross border trades of the Czech Republic in 9M 2013

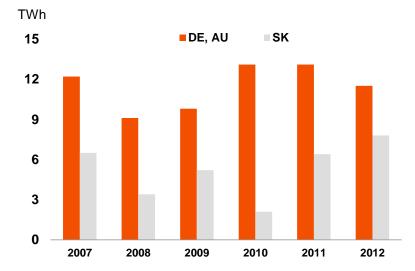


(Net exports in TWh, y-o-y changes in %)

Total net exports: 12.8 TWh, -10.5%

- CEZ is selling electricity on the wholesale market
- Czech Republic remains net exporter of power
- There are no bottlenecks on the borders (except Poland)

Development of balance of cross border trades



TWh	2009	2010	2011	2012	9M 2013
DE, AU	9.8	13.1	13.1	11.5	10.8
SK	5.2	2.1	6.4	7.8	3.0
PL	-0.7	-0.5	-2.1	-1.5	-1.0
	14.3	14.8	17.5	17.8	12.8

#### AGENDA



<ul> <li>Introduction</li> </ul>	2
Wholesale prices development	7
<ul> <li>Group's strategy</li> </ul>	17
<ul> <li>Financial performance</li> </ul>	29
<ul> <li>Backup</li> </ul>	35
Recent developments	36
Position in the Czech electricity market	39
Regional power prices	40
Investments into power plants	41
Support of renewables	44
Regulation of distribution	47
Latest financial results	53

## WE UPDATE AND SPECIFY OUR STRATEGY IN THE CONTEXT OF ENERGY MARKET DEVELOPMENTS DEVELOPMENT OF STRATEGIC PROGRAMMES TO DATE

Programn	ne	Status/Fulfilment
Sold Sold Sold Sold Sold Sold Sold Sold	NUCLEAR SOURCES	<ul> <li>Temelín NPP: Our decision on EPC contract signature postponed by 12-18 months; negotiations on conditions for financial feasibility of Temelín Units 3 and 4 continue</li> <li>Dukovany NPP: The Dukovany Long-Term Operation project continues</li> </ul>
	FUEL PROCUREMENT	<ul> <li>Main goals achieved (coal for Pocerady Power Plant ensured</li> <li>Conditions for final termination of EC investigation met</li> <li>Optimisation of plants outside coal districts continues</li> </ul>
	PERFORMANCE	<ul> <li>Cost cuts on support services in the Czech Republic realised</li> <li>Investments adapted to our available funds</li> <li>Ongoing emphasis on internal efficiency</li> </ul>
(B)	REGIONAL ENERGY	<ul> <li>Activities originally pursued under Regional Energy are incorporated partly in standard operations and partly in a new strategic programme, "New Energy"</li> </ul>
	RENEWABLE SOURCES	<ul> <li>Narrowing our short-term goal for portfolio development and optimisation by divesting selected assets/shares from our portfolio</li> </ul>

## CEZ GROUP'S CURRENT STRATEGY CONSISTS OF SEVEN STRATEGIC PROGRAMMES:



	Strategic programme	Programme goals	
1	New nuclear sources	<ul> <li>Ensure conditions for the financial feasibility and financing ability of Temelín Units 3 &amp; 4</li> </ul>	of
2	Long-term operation of Dukovany NPP	<ul> <li>Extend the service life of the Dukovany nuclear power plant until a 2025 while ensuring the required rate of return</li> </ul>	at least
3	Consolidation abroad	<ul> <li>Maximise cash flow to ČEZ, a. s.</li> <li>Lower exposure on unatractive markets and increase focus on conwith higher political and economic stability</li> </ul>	untries
4	Renewable sources	<ul> <li>Develop, build, and operate a RES portfolio with an attractive IRR</li> <li>Optimise the existing portfolio by divesting selected projects or state</li> </ul>	
5	Customer orientation	<ul> <li>Improve customer experience across the CEZ Group</li> <li>Use new products to capitalise on the existing customer base</li> <li>Improve brand perception</li> </ul>	
6	New Energy	Develop new business activities mainly in the distributed and "sma energy sector focusing on the end customer	all"
7	Performance and Entrepreneurship	<ul> <li>Strengthen entrepreneurial spirit and financial management while achieving additional savings</li> <li>Define a staff development programme to improve the Group's performance and value</li> </ul>	
1	I9 IF	R – Internal rate of return CE	Z GROUP

## NEW NUCLEAR UNITS AT TEMELIN: TENDER CONTINUES BUT CONTRACT SIGNATURE IS DELAYED

EPC Contractor selection procedure continues but the deadline for final decision on such a major investment will be set only after fulfillment of the following conditions:

- Compliance with the newly approved National Energy Strategy of the Czech Republic is confirmed
- Basic conditions allowing acceptable return on investment are secured

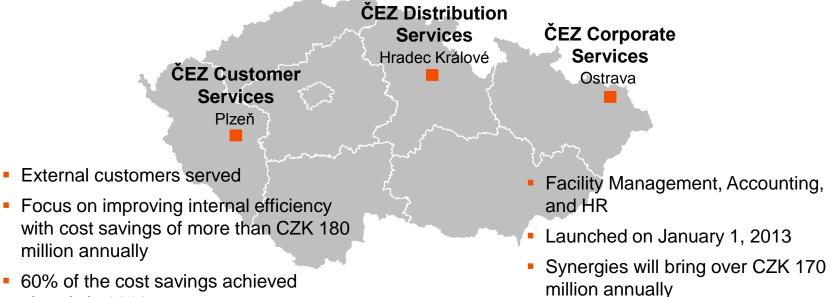
Selection of the tender winner has been delayed from the original deadline of the end of 2013





## SHARED SERVICE CENTRES WE ARE SUCCESSFUL AT ACHIEVING THE PLANNED COST CUTS AND SIMPLIFYING THE SYSTEM OF SUPPORT SERVICES IN THE CZECH REPUBLIC

- Providing network services
- On July 1, 2013, ČEZ Distribuční služby merged with ČEZ Měření
- Synergies will bring over CZK 190 million annually



- 60% of the cost savings achieved already in 2013
  - **Overall benefits exceed CZK 0.5 bn annually.**

#### IN MARCH 2013 CEZ SIGNED A LONG TERM CONTRACT WITH CZECH COAL AND SECURED FUEL FOR ALMOST 50 YEARS



#### **Contract conditions**

- Price in 2013 is set at CZK 38.8 per GJ, up 18% compared to 2012
- By 2023, price will gradually increase to 65% of hard coal price (ARA)
- Annual coal volume of 5 m tones per year, down from 8.5m previously
- CEZ has two options to sell Pocerady power plant at predefined prices in 2016 and in 2024

#### Implications

Price significantly below original demands of Czech Coal

Maintains significant competive advantage over fuel costs of price setting hard coal plants

Suffient volume to cover consumption of Počerady power plant

Put options serve as hedges against worsening market conditions



## A PIPELINE OF RENEWABLE PROJECTS TO BE REALISED BASED ON AVAILABLE DEBT CAPACITY AND FINANCED ON NON-RECOURSE BASIS



#### Expected schedule of creation of projects' pipeline in renewable generation:

2011 20	12 2013	2014 2015
Setup of organization Target markets defined Resources allocated First quick wins	Searching for and buying projects	Completion of acquisitions Project realization/ construction Cash contribution of completed projects
<ul> <li>Target markets Germany, Poland and Romania</li> </ul>	<ul> <li>Completion of the Cogealac project</li> </ul>	<ul> <li>Construction works portfolio project</li> </ul>
<ul> <li>One project launched by 2011(developer's acquisition)</li> <li>Structuring non-recourse financing</li> <li>Setting project structure allowing for flexible</li> </ul>	<ul> <li>Further acquisition of developers</li> <li>Non-recourse financing in place</li> <li>Seeking new expansion opportunities</li> </ul>	<ul> <li>Investment-wise most demanding period</li> <li>Finishing the projects and generating stable cash flow to the group</li> <li>Divesting projects not fitting CEZ's balance-sheet</li> </ul>
divestiture of ready-to-build projects as well as of the finished projects	<ul> <li>Divesting projects not fitting CEZ's balance-sheet</li> </ul>	CEZ S balance-sneet

#### PIPELINE OF WIND PROJECT UNDER DEVELOPMENT IN POLAND

#### Poland

- CEZ acquired 67% stake in Eco-Wind Construction S.A. on December 30, 2011
- Another 8% to be bought in 2012 and CEZ has an option for remaining 25%
- Eco-Wind has almost 800 MW of projects, most are in an early stage of development
- Most of the projects have secured connection to the grid
- First 200 MW at advanced stage of development
- Current renewables support scheme in Poland assigns one green certificate on top of wholesale price to each MWh produced from wind
- Completed construction of Borek Szlachecki small hydro power plant with an installed capacity of 885 kW



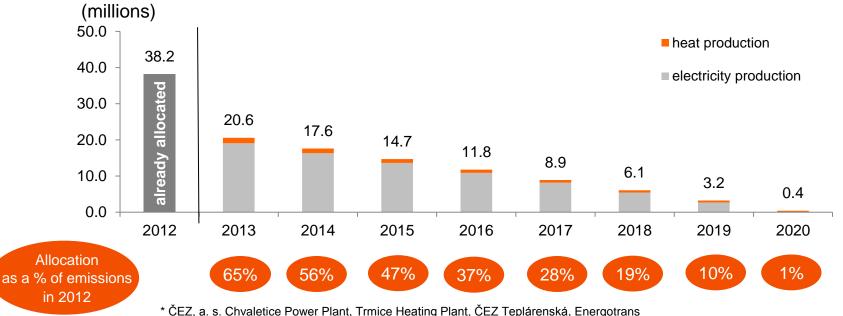




## CEZ IN THE CZECH REPUBLIC OBTAINS PART OF EMISSION ALLOWANCES FOR FREE



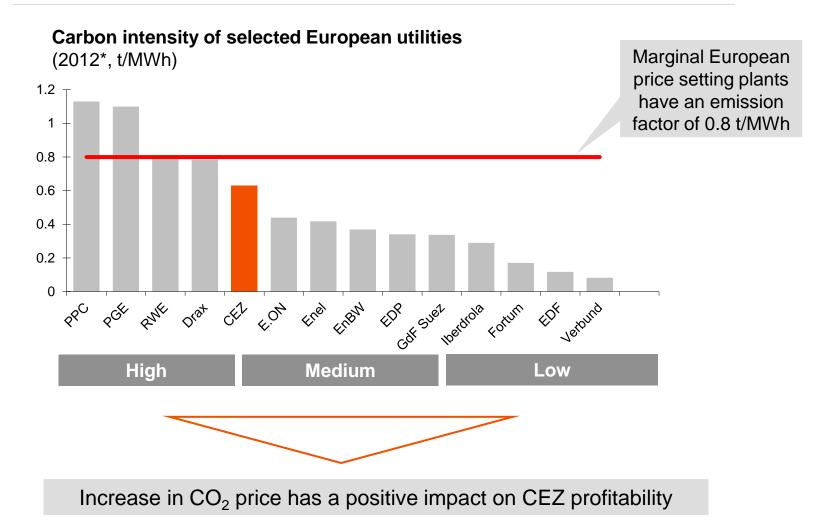
- On July 6, 2012, the EC's DG Climate Action approved the Czech Republic's request, including the National Investment Plan (NIP), allowing direct allocation of some emission allowances for electricity production from 2013 – derogation.
- The EC's DG Competition approved the NIP in December 2012; the final allocation of allowances among the individual installations in the Czech Republic is the responsibility of the Ministry for the Environment.
- Within the derogation, the Czech Republic will allocate a total of 108 million allowances for electricity production between 2013 and 2019.
- CEZ Group in the Czech Republic\* expects the allocation of a total of about 76 million allowances for electricity
  production between 2013 and 2019 in exchange for a commitment to make investments at least in the amount of the
  allocated allowances.



Expected allocation of allowances for CEZ Group in the Czech Republic\*

## OUR CO<sub>2</sub> INTENSITY IS ALREADY NOW BELOW EUROPEAN PRICE SETTING PLANT



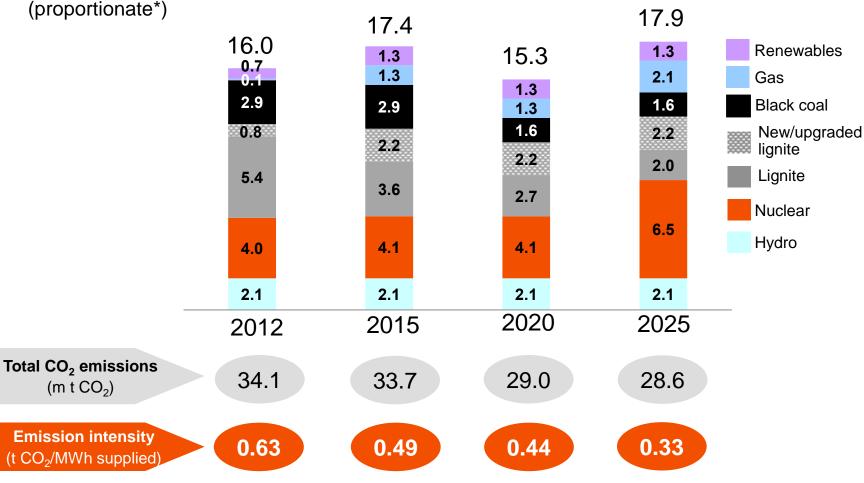


\*PPC, GDF Suez 2011

## INVESTMENT PROGRAM WILL ALLOW CEZ TO REDUCE THE AVERAGE CO<sub>2</sub> EMISSION FACTOR BY ALMOST 50%



#### Expected installed capacity (GW)

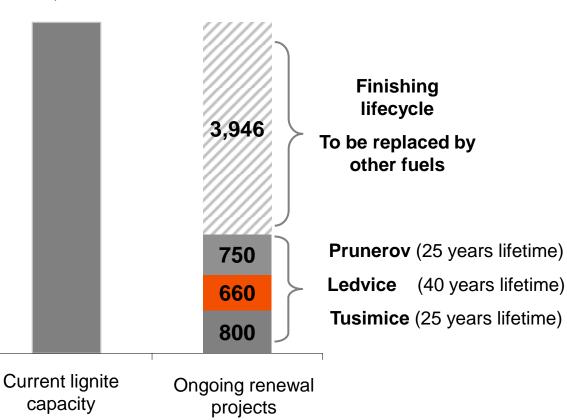


2012 emissions are not verified, \* includes equity consolidated companies (Akenerji)

# ONLY SELECTED LIGNITE PLANTS ARE RENEWED, WHICH MATCH OUR COAL SUPPLIES

#### Lignite capacity (MW)





## E

#### Rationale

- Low cost of domestic lignite
- Thermal power plants next to mines – only costs of internal logistics
- Replacement of old units with more efficient new technology (20% lower CO<sub>2</sub> emissions, from 1t CO<sub>2</sub>/MWh to 0.8 CO<sub>2</sub>/MWh)
- Secured lignite supplies for the investment lifetime

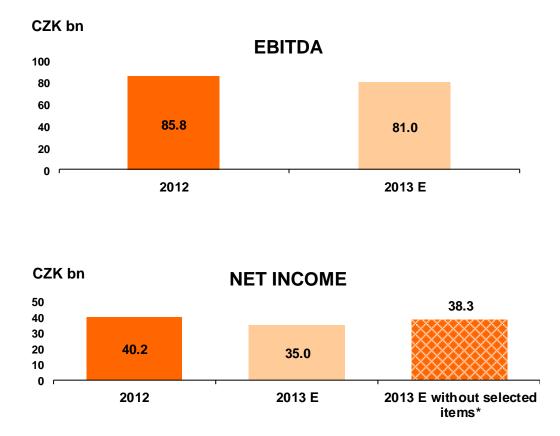
#### AGENDA



<ul> <li>Introduction</li> </ul>	2
Wholesale prices development	7
<ul> <li>Group's strategy</li> </ul>	17
<ul> <li>Financial performance</li> </ul>	28
<ul> <li>Backup</li> </ul>	35
Recent developments	36
Position in the Czech electricity market	39
Regional power prices	40
Investments into power plants	41
<ul> <li>Support of renewables</li> </ul>	44
Regulation of distribution	47
Latest financial results	53

### EXPECTED 2013 RESULTS EBITDA CZK 81 BN & NET INCOME CZK 35 BN





\*Selected one-off items (CZK -3.3 bn): impairments to fixed assets (CZK -8 bn), sale of Chvaletice Power Plant (CZK +2.9 bn) and exclusion of CEZ Shpërndarje from consolidation (CZK +1.8 bn).

#### Selected year-on-year negative effects:

- Trend of declining electricity prices
- Lower allocation of emission allowances for power production
- Worsened national regulatory conditions in Southeast Europe
- Impairments to fixed assets due to decreasing electricity prices, economic development and power industry regulation in Europe

#### Selected year-on-year positive effects:

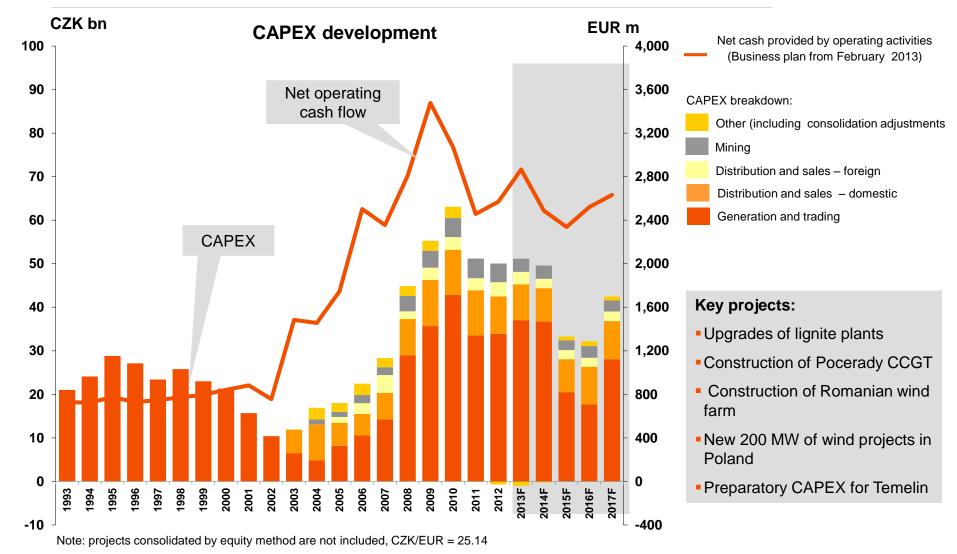
- End of operations in Albania
- Takeover of RES purchase administration by the state-owned company OTE and correction factors for distribution in the Czech Republic
- Allowance trading (CER Gate)
- Sale of Chvaletice Power Plant

#### **Selected prediction risks:**

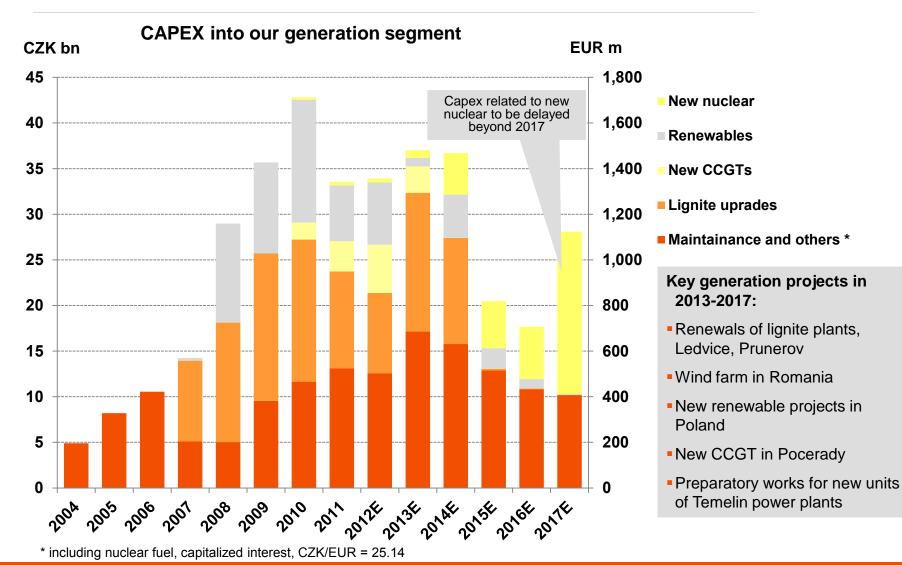
 Higher impairments to fixed assets especially in Southeast Europe

## CAPEX PLAN CAN BE FINANCED FROM OPERATING CASH FLOW





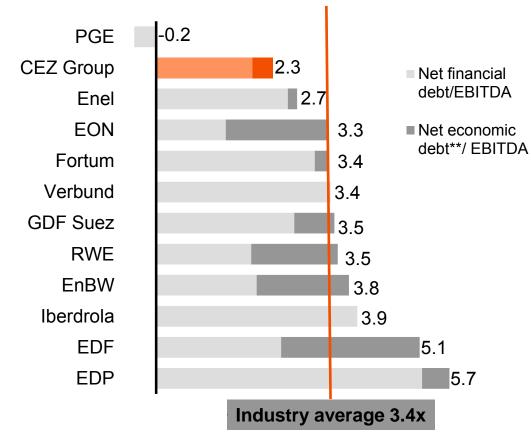
# GENERATION CAPEX IS EXPECTED TO DECLINE SIGNIFICANTLY IN 2015



## OUR CURRENT LEVERAGE IS LOW COMPARED TO INDUSTRY STANDARDS

#### Net economic debt/ EBITDA\*

Multiples, 2012



E

Current level of debt is low, which is a comfortable position in the current environment

Medium-term target leverage remains intact:

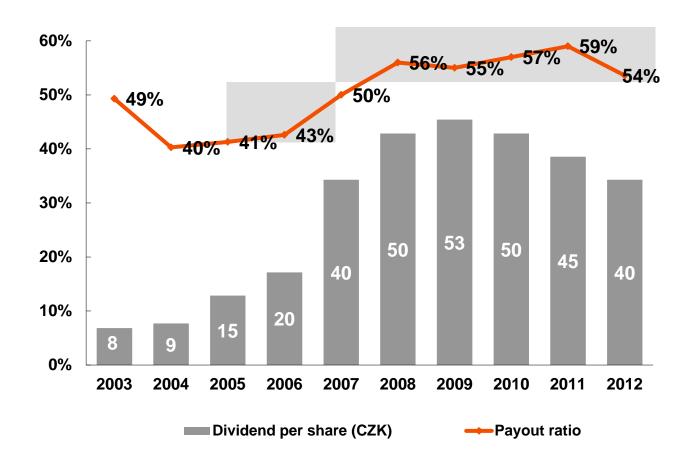
- Net debt/EBITDA ratio at 2.0-2.5x
- Consistent with current rating of A-/A2

\*EBITDA as reported by companies, \*\* Net economic debt= net financial net debt + liabilities from nuclear provisions & liabilities from employee pensions & reclamation and other provision; source: company data

### CEZ GROUP IS COMMITTED TO MAINTAIN ITS PAYOUT RATIO OF 50 – 60 % OF NET INCOME



Payout ratio (%)



- Dividend policy targets payout ratio in the range of 50% to 60% of the consolidated profit adjusted for extraordinary items.
- AGM held on June 19, 2013 approved dividend from 2012 profit of CZK 40 per share.

#### AGENDA



<ul> <li>Introduction</li> </ul>	2
<ul> <li>Wholesale prices development</li> </ul>	7
<ul> <li>Group's strategy</li> </ul>	17
<ul> <li>Financial performance</li> </ul>	28
<ul> <li>Backup</li> </ul>	35
Recent developments	36
Position in the Czech electricity market	39
Regional power prices	40
Investments into power plants	41
Support of renewables	44
Regulation of distribution	47
Latest financial results	53

# CEZ DIVESTED CHVALETICE POWER PLANT AND THUS CLOSED INVESTIGATION BY EUROPEAN COMMISSION



- On September 2, 2013 ČEZ, a.s. transferred the shares of Elekrárny Chvaletice a.s. to the company Severní energetická, a.s. (formerly Litvínovská uhelná, a.s.), which became its 100% owner. Contract signed in March this year was first reviewed and approved by Czech Office for the Protection of Competition. Severní energetická (at the time Litvínovská uhelná) has been recognized as suitable purchaser also by European Commission in August.
- Sales price is CZK 4.12 bn plus 90% of the market price of emission allowances assigned to the Chvaletice Power Plant every year during the NAP III period (5.3 million tons of EUAs in total)
- CEZ thus fulfilled the settlement agreement with European Commission and its investigation was terminated.

#### Chvaletice power plant

Type of plant	Lignite
Start of operation	1977 -1978
Installed capacity (MW)	4*200
Electricity generated in 2012 (TWh)	3.4
Load factor	49%
Coal supplier	Severoceske doly, Czech Coal



## SELECTED EVENTS IN FOREIGN ASSETS



## **Bulgaria**

- On July 29, 2013, the regulator modified price setting methodology and issued its deferred decision on tariffs, effective from August 1, 2013
- Although the decision overall reduces the end prices of electricity, the price reduction is distributed across all market players and, if the statutory purchasing of electricity produced by renewable sources is compensated fairly, it will have a neutral effect on ČEZ businesses in Bulgaria
- Bulgarian regulator DKEVR decided on November 14, 2014 to terminate license revocation procedure initiated on February 19, 2013. No serious deficiencies, which could create grounds for licence revocation, have been found.

## Romania

- On June 4, 2013, the Government approved a decree on promoting renewable sources; for our wind farms it means that the tradability of one of the two allocated green certificates has been postponed till 2018
- As of July 1, 2013, the Romanian regulator announced a 1.3% reduction of the average end user price of electricity for all customer groups with regulated tariffs; however, we expect the impact to be compensated by lower electricity purchase prices

## Albania

 On May 16, 2013, ČEZ officially initiated an arbitration against the Government of Albania before an international arbitration panel according to the Energy Charter Treaty

## **AKENERJI**

E

- On May 15, 2009 CEZ bought 37.36% stake in Akenerji for USD 302.6 m from subjects related to Akkök. Thus CEZ and subjects related to Akkök have an equal stake in Akenerji with combined shareholding of 75%
- Akenerji has 738 MW of installed capacity in natural gas, hydro and and wind.
- Akenerji is the largest company among private generation companies with 10% market share. It produces 2% of Turkey's electricity generation
- Development of the project of up to 872 MW CCGT in Hatay (Egemer) is underway
- 240 MW of hydro is at development stage (Kemah)



USD m	2008	2009	2010	2011	2012
Sales	465.2	298.6	285.9	334.3	445.3
EBITDA	75.7	33.2	24.3	63.3	73.7
Margin	16.3	11.1	8.5	18.9	16.6
EBIT	51.5	15.2	5.2	35.2	43.7
Net income	68.3	16.0	-17.1	-127.4	45
Assets	558.8	1,001.5	1,275.4	1,179.4	1,278.6
Net debt	126.0	345.2	590.6	705.8	719.7
CF from investing	-172.9	-356.0	-355.2	-132.2	-133.5

Source: CEZ, http://www.akenerji.com.tr/

# CEZ IS A STRONG AND VERTICALLY INTEGRATED PLAYER IN THE CZECH ELECTRICITY MARKET



	Lignite mining	Generation	Transmission	Distribution	Supply
CEZ	<b>53</b> % 23.2 million tons	<b>72</b> %		5 out of 8 distribution regions	<b>37%</b> 22 TWh
	47%	64 TWh	<b>100</b> % 58.4 TWh	63% of customers	
Others	20.6 million tons	<b>28</b> % 23.5 TWh		37% of customers	63% 36.8 TWh
	<ul> <li>CEZ fully owns the largest Czech mining company (SD) covering 62% of CEZ' s lignite needs</li> </ul>	<ul> <li>Other competitors – individual IPPs</li> </ul>	<ul> <li>The Czech transmission grid is owned and operated by CEPS, 100% owned by the Czech state</li> </ul>		<ul> <li>Other competitors – E.ON, RWE/EnBW</li> </ul>
	Remaining 2 coal				

Source: CEZ, ERU, OTE, companies' data ; data for 2012

mining companies

are privately owned

## ELECTRICITY MARKETS IN THE REGION ARE INTEGRATED, CEZ CAN SELL ITS POWER ABROAD





Source: EEX, PXE; PoIPX

# MODERNIZATION OF TUSIMICE AND CONSTRUCTION OF NEW UNIT IN LEDVICE IS PROGRESSING



**Coal power plant Tusimice** Complex renewal (4 x 200 MWe)



- Gradual renewal (2+2 units)
- Increase in net efficiency to 39%
- Extension of service life until 2035
- Initiation of renewal: June 2, 2007
- Start of operation: Sep 2010 (2 units) and Nov 2011/Apr 2012 (2 units)

**Coal power plant Ledvice** New supercritical unit (1 x 660 MWe)



- Advance construction of the power plant structures, main focus on the boiler
- Planned net efficiency 42.5%
- Expected service life 40 years
- Initiation of implementation: July 17, 2007
- Planned start of operation in December 2014

# PREPARATION OF MODERNIZATION OF PRUNEROV AND OF CCGT POCERADY IS UNDERWAY



Coal power plant Prunéřov Complex renewal (3 units x 250 MWe)



- Increase in net efficiency to above 39% (above 42% including heat supply)
- Extension of service life by 25 30 years
- Initiation of renewal: September 2012
- Planned start of operation in Q1 2015

**CCGT Počerady** New construction (841 MW)



- Ongoing commissioning
- Tender process completed
- Expected net efficiency 57.4% (ISO)
- Expected service life 30 years
- Start of construction April 2011
- Planned start of operation in 2013/2014

## **ACTIVITIES ABROAD**



## CCGT Hatay (Egemer), Turkey

New construction (872 MW)



- Activities realized via JV Akenerji
- Civil works ongoing
- Expected service life 30 years
- Owner's engineer: Parsons Brinckerhoff
- EPC contract signed in December 2010
- Start of construction October 2011
- Planned commissioning in July 2014

HPP Kemah Pump storage (240 MW)



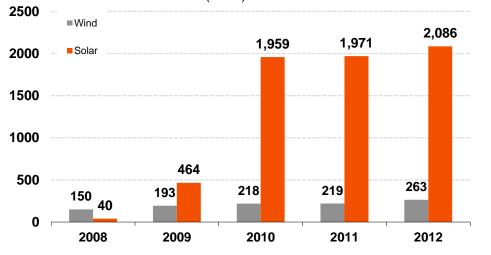
- Basic design in progress
- Topographical survey on Kemah gorge
- Geological survey completed

## CZECH REPUBLIC: RENEWABLES SUPPORT



<b>Renewables type</b> (prices for installations put into operation in 2013)	2013 feed-in tariff (€/MWh)	2013 green bonus (€/MWh)
Solar <30 kW	97-119	75-114
Solar >30 kW	0	0
Wind	84	62
Small hydro	80-151	48-95
Biogas stations	76-141	36-99
Pure biomass burning	82-129	48-90

## Installed capacity of wind and solar power plants in the Czech Republic (MWe)



- Operators of renewable energy sources can choose from 2 options of support:
  - Feed-in tariffs (electricity purchased by distributor)
  - Green bonuses (electricity sold on the market, bonuses paid by distributor, level of green bonuses is derived from feed-in tariffs)
- Fees for renewables are part of regulated distribution tariffs charged to final customers.
- Feed-in tariffs are set by a regulator to ensure 15-year payback period. During operation of a power plant they are increased each year by PPI index or by 2% at minimum and 4% at maximum.
- Tariffs for new projects can decrease by 5% at maximum compared to previous year. However the law amendment which became effective on Jan-2011, allows the regulator to cut the tariffs by more than 5% if payback period falls below 11 years.
- Support is provided for 20 years to solar, wind, pure biomass and biogas plants and for 30 years to hydro.
- Solar plants put into operations in 2009 and 2010 are obliged to pay 26% withholding tax until end of 2013

Source: Energy regulatory office (www.eru.cz),

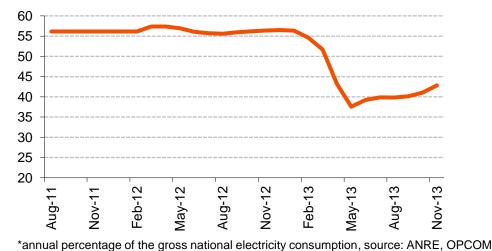
## **ROMANIA: RENEWABLES SUPPORT**





Development of mandatory quota (%)\*

Green certificates market clearing price (EUR/certificate)

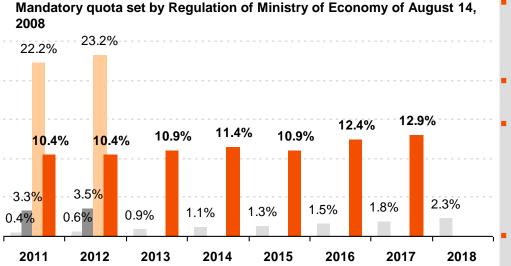


Support of renewables

- Two green certificates (GC) obtained by the producer for each MWh supplied from wind to the network until 2017, one GC from 2018 onwards
- In July 2013 Romanian government has approved an emergency decree which defers obtaining second green certificate for wind farm producers until 2018.
- Legally set up price for green certificate is 27 to 55 EUR in 2008 – 2025
- GC may be sold to electricity suppliers using bilateral negotiated contracts or on the centralized market of green certificates
- Duration of support 15 years
- Penalty for suppliers unable to comply with annual mandatory quota – double of the maximum trade value of GC
- The mandatory quota has been increasing gradually, from 10 % in 2011 to 20% in 2020
- New Law 134/2012 on renewables stipulates that existing producers over 125 MW receive GC according to normal supporting scheme for 2 years, with the obligation to individually notify to Brussels for state aid support within following 3 months after accreditation

## POLAND: RENEWABLES SUPPORT





Purple Yelow	Red	Green/Brown	certificate
--------------	-----	-------------	-------------

	Renewables/ biogas	Co-generation			
Prices in 2013 in EUR/MWh	Green/Brown	Red	Yellow	Purple	
Substitute fee	71.7	7.2	35.9	14.4	
Certificate of origin*	35	0.7	28.5	14.1	

- System based on granting certificates of origin (green certificates for electricity from renewable sources) to producers of electricity from renewable sources (1 certificate/1 MWh produced) on top of electricity price
- Certificates (property rights derived from certificates) are traded on Polish Energy Exchange
- Energy companies delivering electricity to final consumers have to supply a given portion of electricity from renewable sources each year, which can be executed by:
  - a) submitting certificates of origin
  - b) payment of a substitute fee\*\*
- Substitute fee is set by Energy Regulatory Office at the end of March each year, level is adjusted annually for inflation of preceding year
- Guaranteed revenue from wholesale electricity selling for RES producers by possibility of sale to seller default for an average price of preceding year (2012 199 PLN/MWh=47.6 EUR/MWh)
- Financial penalty for failure to meet the obligation: minimum 130% of substitute fee, maximum 15% of company revenues for previous year
- Certificates issued and mandatory quota for suppliers set also for biogas production (brown certificates) and cogeneration (yellow, red, purple certificates)

ex. rate 4.15 EUR/PLN for 2013, 4.18 EUR/PLN for 2012, \* average prices from continuous trading in 2013, , \*\*\* payment in account of The National Fund of Environment Protection and Water Management

# OVERVIEW OF REGULATION OF DISTRIBUTION NETWORKS



	Czech Republic	Bulgaria	Romania
2013 RAB (local currency)	80,586 m	573 m	2,108 m
2013 RAB (€ m)	3,211	292	479
2013 WACC pre-tax	6.7% (nominal)	12% (nominal)	8.5% (real)
Regulatory period	2010-2014	2008-2013	2013 transitional year

CZK/EUR=25.1, BGN/EUR=1.96, RON/EUR=4.4

## CZECH REPUBLIC: REGULATORY FRAMEWORK OF ELECTRICITY DISTRIBUTION



- Regulated by ERU (Energy Regulatory Office, www.eru.cz)
- The regulatory formula for distribution
  - Revenue cap = Operating expenses + Depreciation + Regulatory return on RAB Other revenues corrections +/- Quality factor
  - RAB adjusted annually to reflect net investments
  - Regulatory rate of return (WACC nominal, pre-tax) 6.738% for 2013
  - Operating costs are indexed to CPI + 1% (30% weight) and market services price index (70% weight). They are also adjusted by efficiency factor of 2.031%/year.
- Regulatory period lasts 5 years
- 2<sup>nd</sup> regulatory period: January 1, 2005 December 31, 2009
- 3<sup>rd</sup> regulatory period: January1, 2010 December 31, 2014

Unbundling & Liberalization

- Since January 1, 2006 all customers can choose their electricity supplier, market is 100% liberalized
- There is no regulation of end-user prices of electricity

Regulatory period

Regulatory

Framework

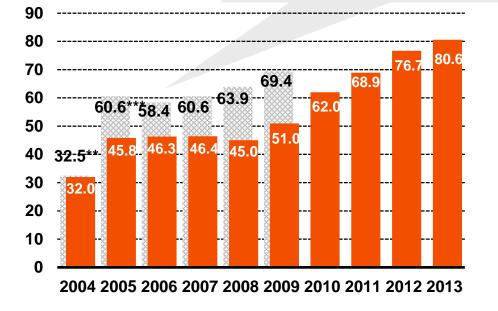
# CZECH REPUBLIC: GRADUAL REVALUATION OF RAB IS INCORPORATED INTO THE REGULATORY FORMULA



## **RAB\*** development

CZK bn

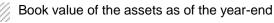
2005/2006 drop in asset value caused mainly by lower investment during transition period and one off write off of some old already depreciated assets that were formerly valued with 10% value for transfer.



- Assets revaluation conducted as a part of an assets transfer within Vision 2008 on the basis of requirement stipulated by commercial law.
- Book value of the assets is higher than the RAB value used by the regulator.
- RAB will be gradually adjusted upwards in 2010-2014 and thus RAB discount to asset book value will decrease.

Formula:

$$\label{eq:RAB_t} \begin{split} & \mathsf{RAB}_t {=} \mathsf{RAB}_{t\text{-}1} {+} \mathsf{Investments}_t {-} \ k^* \mathsf{Depreciation}_t, \\ & \mathsf{where} \ k_t {=} (\mathsf{RABt}_{{-}1}) / (\mathsf{Book} \ \mathsf{value}_{t\text{-}1}) \ i.e. \ k{<}1 \end{split}$$



RAB value accepted by regulator

\* Adjusted to reflect assets transfer to support companies

- \*\*Historical value of assets contributed into CEZ Distribuce
- \*\*\*Revalued asset value to the last asset contribution date 01/2006

## **BULGARIA:** REGULATORY FRAMEWORK OF ELECTRICITY DISTRIBUTION

# E

- Regulated by SEWRC (State Energy and Water Regulatory Commission)
- The regulatory formula for distribution
  - Revenue cap = Costs + Regulatory return on RAB + Depreciation
  - Regulatory rate of return (WACC nominal, pre-tax) –12% for 2<sup>nd</sup> regulatory period
  - RAB set at € 292 m for 1-6 2013,RAB for 2H 2013 under discussion
  - CPI adjustment used for part of costs (OPEX)
  - Losses in 2<sup>nd</sup> regulatory period set by regulator 18.5%
  - Efficiency factor introduced in 2<sup>nd</sup> regulatory period
  - Investment plan approved by the regulator on yearly basis

Regulatory period

Regulatory

Framework

- 1<sup>st</sup> regulatory period October 1, 2005 June 31, 2008
- 2<sup>nd</sup> regulatory period July 1, 2008 June 31, 2013

Unbundling & Liberalization

- Successfully completed by December 31, 2006
- Since July 2007, all consumers have the right to become eligible but the effective market degree of liberalized market is negligible.

# **ROMANIA:** REGULATORY FRAMEWORK OF ELECTRICITY DISTRIBUTION

## Regulatory Framework

- Regulated by ANRE (Autoritatea Nationala de Reglementare in domeniul Energiei)
- Price cap (tariff basket) methodology
- Revenue = Controllable OPEX + non-controllable OPEX + Depreciation + Purchase of losses + Regulatory return on RAB + Working capital
  - Efficiency factor of 1% applied only to controllable OPEX
  - Losses (technical + commercial) reduction program agreed with ANRE on voltage levels
  - S (minimum quality) from 2009 in formula, Penalty/premium maxim annual 2% from revenues
  - Possibility for annual corrections
  - Investment plan approved by ANRE before regulatory period starts
  - Regulatory return (WACC pre-tax real terms) equals 10% in second regulatory period
  - Working capital is regulated remuneration of 1/8 from total OPEX
- Distribution tariff growth capped in real terms at 12% in the second regulatory period
- New Electricity law (123/2012) stipulates implementation of smart metering by 2020

# Regulatory periods

- 2<sup>nd</sup> regulatory period Jan 1, 2008 Dec 31, 2012
- 2013 transitional year with OPEX efficiency -1.5%, CPT targets as in 2012, real pretax WACC of 8.52%
- Parameters for 3<sup>nd</sup> regulatory period 2014 2018 currently under discussion

### Liberalization

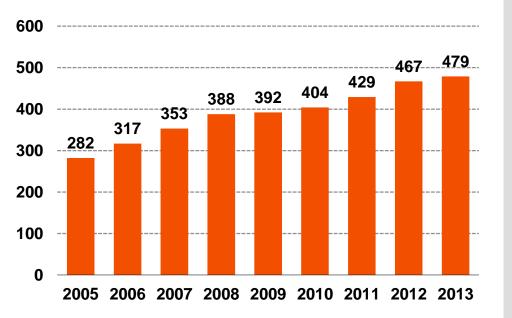
- Effective market degree approx. 58%; 60 active suppliers (end-user suppliers and traders)
- According to new law approved, non-residential tariffs will be fully liberalised from 2014 and residential from 2018
- Implementation of competitive pass through tariffs component (CPC) of 15% for regulated non-residential consumers from September 2012, according to liberalization schedule; 30% starting January 2013, gradually increasing and reaching 100% at end 2013

# **ROMANIA:** ELECTRICITY SUPPLY PRICES ARE GRADUALLY DEREGULATED



## **Regulated Asset Base**





Note: Value for end 2013 is estimated

RON/EUR=4.4

#### Supply is gradually liberalized

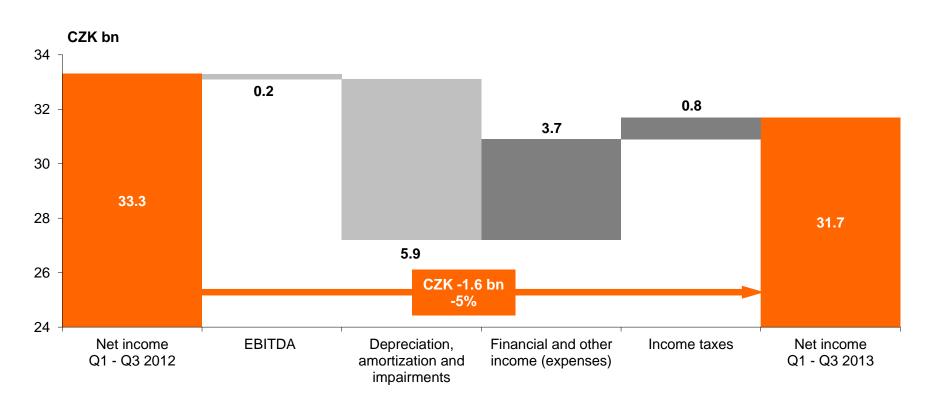
- Still regulated tariffs for 42% of Romanian electricity consumption; mainly residential, commercial and small industrial consumers
- According to new electricity law, supplies for industrial customers will be fully liberalized by end of 2013 and for residential customers by end of 2017
- Methodology for sales to captive customers the approach is 2.5% profit on electricity acquisition costs
- Since 2008, ANRE approves differentiated regional tariffs for industrial consumers;
- End-user tariffs for residential customers are still uniform at the national level
- Recognized OPEX increased each year, reaching about 1 EUR/month/customer

#### 2013 tariffs:

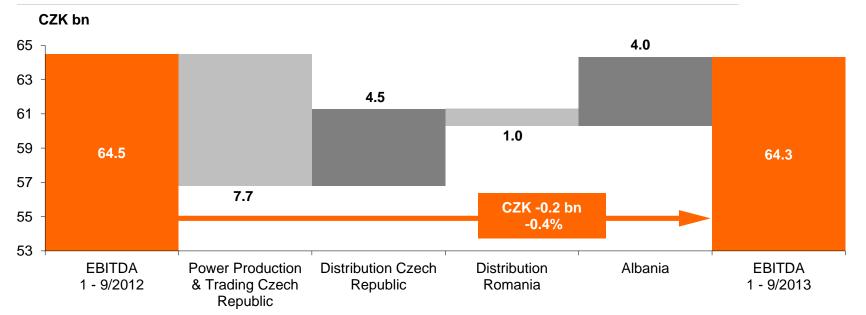
- 6% end-user tariffs increase for all consumers starting Jan 2013
- 5.1% distribution tariffs increase for all voltage levels starting Jan 2013;
- green certificates costs separately invoiced, full pass through, on top of regulated electricity tariffs from July 27th for all consumers in Romania

## DRIVERS OF YEAR-ON-YEAR CHANGE IN NET INCOME IN Q1-Q3 2013





## KEY DRIVERS OF YEAR-ON-YEAR CHANGE OF EBITDA



## Power Production & Trading Czech Republic (CZK -7.7 bn):

- Declining achieved prices of electricity (CZK -4.3 bn)
- Reduced production (CZK -2.0 bn), due especially to comprehensive renewal of the Prunéřov Power Plant

### Distribution CZ (CZK +4.6 bn)

- Effect of the takeover of RES & CHP purchase administration by the state-owned company OTE (CZK +3.7 bn)
- Higher revenues for reserved capacity (CZK +0.6 bn)

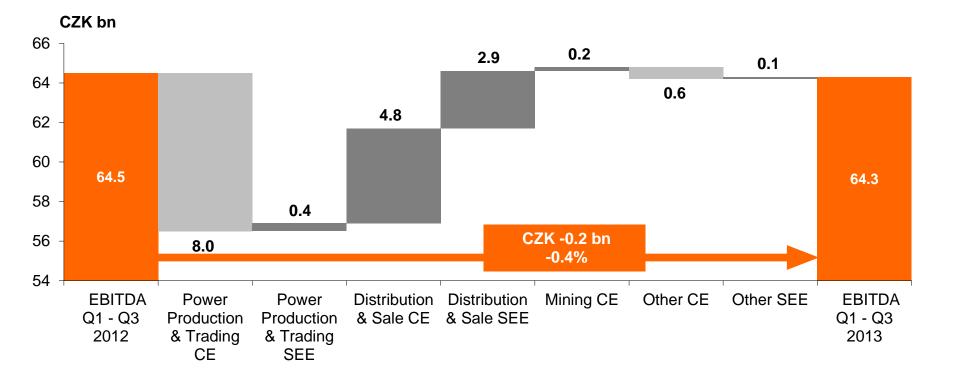
### Distribution Romania (CZK -1.0 bn)

- Extraordinary earnings in H1 2012 associated with payment of debts by Romanian state railways (CZK -1.2 bn)
- Higher margin on electricity sales (CZK +0.2 bn)

#### Albania (CZK +4.0 bn)

 End of accounting of CEZ Shpërndarje's financial results due to loss of control by ČEZ, a. s. in January 2013

## YEAR-ON-YEAR CHANGE OF EBITDA BY SEGMENT



55

## **OTHER INCOME (EXPENSES)**



(CZK bn)	Q1 - Q3 2012	Q1 - Q3 2013	Change	%
EBITDA	64.5	64.3	-0.2	-0%
Depreciation, amortization and impairments	-19.9	-25.8	-5.9	-29%
Financial and other income (expenses)	-3.5	0.2	+3.7	-
Interest income (expenses)	-1.9	-2.4	-0.5	-26%
Interest on nuclear and other provisions	-1.5	-1.3	+0.2	+12%
Income (expenses) from investments	1.2	4.9	+3.7	>200%
Other income (expenses)	-1.3	-1.0	+0.3	+27%
Income taxes	-7.8	-7.0	+0.8	+10%
Net income	33.3	31.7	-1.6	-5%

#### Depreciation, amortisation and impairments (CZK -5.9 bn)

- Impairments to fixed assets in Romania and Bulgaria and goodwill amortisation in 2013 (CZK -4.8 bn)
- Growth in depreciation and amortisation (CZK -0.9 bn) as a result of booking investments as fixed assets, especially in the Czech Rep.

#### Interest income (expenses) (CZK -0.5 bn)

Growth in interest expense especially in connection with issued bonds and weakened CZK/EUR exchange rate

#### Income (expenses) from investments (CZK +3.7 bn)

- Settlement of the sale of Chvaletice Power Plant (CZK +2.9 bn)
- Extraordinary one-off impact of excluding CEZ Shpërndarje from the consolidated CEZ Group (CZK +1.8 bn)
- Weaker results of the Turkish businesses mostly due to exchange rate differences on USD loans (CZK -1.1 bn), other (CZK +0.1 bn)

#### Other income (expenses) (CZK +0.3 bn)

- Lower effects of the gift tax on emission allowances (CZK +0.7 bn); y-o-y difference in revaluation of MOL option (CZK -1.7 bn)
- Other (CZK +1.3 bn), in particular exchange rate gains/losses and other financial derivatives

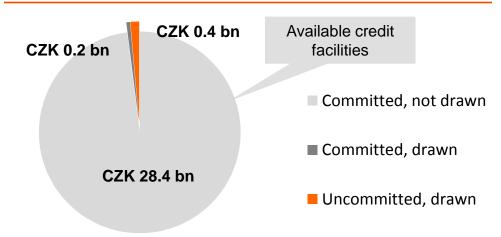
#### Income tax (CZK +0.8 bn):

 Effect of non-deductible expenses and revenues (in particular the effect of exclusion of CEZ Shpërndarje, sale of Chvaletice Power Plant, and additions to impairments)

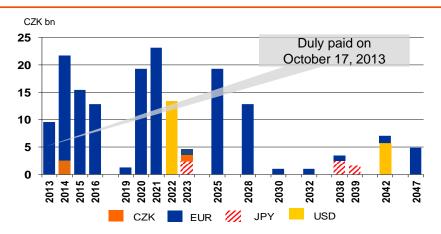
# CEZ GROUP MAINTAINS A STRONG LIQUIDITY POSITION



Utilisation of short-term lines (as of September 30, 2013)



### Bond maturity profile (as of September 30, 2013)

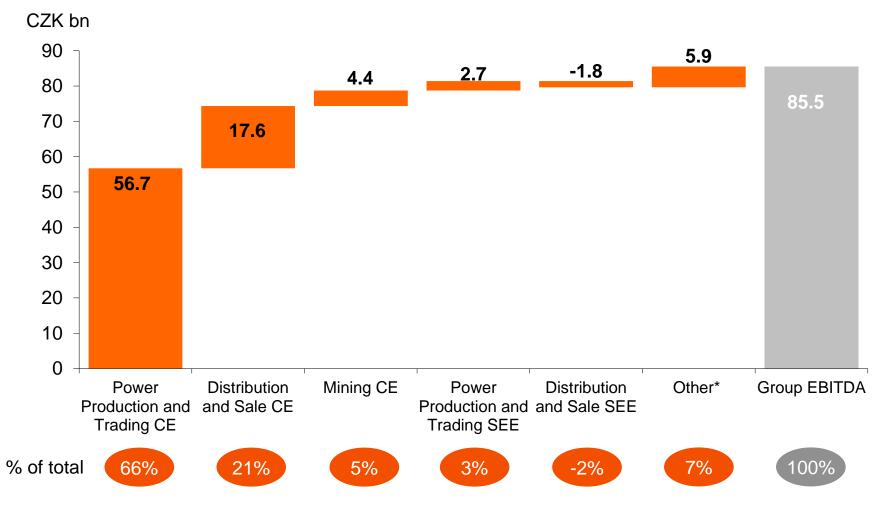


- CZK 43.2 bn in cash and highly liquid assets as of 30 September 2013
- The CEZ Group has access to CZK 28.6 bn in committed credit facilities, using just CZK 0.2 bn as of September 30, 2013
- Payout of dividends for 2012 started on August 1, 2013

Note: Uncommitted credit facilities are used primarily. Committed facilities are kept as a reserve for covering unexpected needs.

#### **CEZ GROUP**

## **SEGMENTAL CONTRIBUTIONS TO EBITDA IN 2012**



\*including eliminations

# SELECTED HISTORICAL FINANCIALS OF CEZ GROUP CZK



Profit and loss	CZK bn	2006	2007	2008	2009	2010	2011	2012
Revenues		<u>149.1</u>	<u>174.6</u>	<u>184.0</u>	<u>196.4</u>	<u>198.8</u>	<u>209.8</u>	<u>215.1</u>
Sales of electricity Heat sales and other revenues		148.3 11.3	162.7 11.8	165.3 14.5	173.5 16.0	175.3 23.6	181.8 28.0	186.8 28.3
Operating Expenses		<u>84.8</u>	<u>99.2</u>	<u>95.3</u>	<u>105.3</u>	<u>110.0</u>	<u>122.4</u>	<u>129.6</u>
Purchased power and related services	3	43.0 11.6	46.3 16.9	41.7 16.2	48.2 15.8	54.4 16.9	65.9 17.1	71.7 15.8
Salaries and wages		15.1	16.9	17.0	18.1	18.7	18.1	18.7
Other EBITDA		15.1 <u>64.3</u>	19.1 <u><b>75.3</b></u>	20.5 <u>88.7</u>	23.2 <u>91.1</u>	19.7 <u>88.8</u>	21.3 <u>87.3</u>	23.4 <u>85.5</u>
EBITDA margin		43%	43%	48%	46%	45%	42%	40%
Depreciaiton		24.3	22.1	22.0	22.9	24.0	25.8	27.6
EBIT EBIT margin		<u>40.0</u> 27%	<u>53.2</u> 30%	<u>66.7</u> 36%	<u>68.2</u> 35%	<u>64.8</u> 33%	<u>61.5</u> 29%	<u>57.9</u> 27%
Net Income		<u>27.7</u>	<u>41.6</u>	<u>47.4</u>	<u>51.9</u>	<u>46.9</u>	<u>40.8</u>	<u>40.2</u>
Balance sheet	CZK bn	2006	2007	2008	2009	2010	2011	2012
Non current assets	0	302.0	313.1	346.2	415.0	448.3	467.3	494.9
Current assets		66.7	57.9	126.9	115.3	96.1	131.0	141.2
- out of that cash and cash equivaler	nts	30.9	12.4	17.3	26.7	22.2	22.1	18.0
Total Assets		<u>368.7</u>	<u>370.9</u>	<u>473.2</u>	<u>530.3</u>	<u>544.4</u>	<u>598.3</u>	<u>636.1</u>
Shareholders equity (excl. minority. in	t.)	194.9	171.4	173.3	200.4	221.4	226.8	250.2
Interest bearing debt Other liabilities		48.4 125.3	73.3 126.3	106.4 193.5	156.8 173.1	164.4 158.5	189.4 182.0	192.9 192.9
Total liabilities		<u>368.7</u>	<u>370.9</u>	<u>473.2</u>	<u>530.3</u>	<u>544.4</u>	<u>598.3</u>	<u>636.1</u>

# SELECTED HISTORICAL FINANCIALS OF CEZ GROUP EUR



98 6. 49 74 <u>3</u>	5,943 5,472 470 3,947 1,843 671 672 760	7,316 6,575 579 <u>3,789</u> 1,657 643 674	7,811 6,901 636 <u>4,189</u> 1,917 628 720	7,909 6,971 937 <u>4,375</u> 2,162 674 744	8,343 7,230 1,112 <u>4,870</u> 2,620 682 720	1,125 <u>5,154</u> 2,850 630
49 674 <u>3</u> 710 1 63 600	470 3 <u>,947</u> 1,843 671 672	579 <u>3,789</u> 1,657 643 674	636 <u>4,189</u> 1,917 628 720	937 <u>4,375</u> 2,162 674	1,112 <u>4,870</u> 2,620 682	7,429 1,125 <u>5,154</u> 2,850 630 744
210 1, 63 600	l,843 671 672	1,657 643 674	1,917 628 720	2,162 674	2,620 682	2,850 630
63 600	671 672	643 674	628 720	674	682	630
		814	923	785	849	930
58 <u>2</u> .	2,996 43%	<u>3,528</u> 48%	<u>3,622</u> 46%	<u>3,534</u> 45%	<u>3,473</u> 42%	<u>3,401</u> 40%
66	880	877	911	956	1,025	1,097
	2,116 30%	<u>2,651</u> 36%	<u>2,711</u> 35%	<u>2,577</u> 33%	<u>2,448</u> 29%	<u>2,304</u> 27%
<u>02</u> <u>1</u>	,655	<u>1,883</u>	<u>2,062</u>	<u>1,867</u>	<u>1,621</u>	<u>1,597</u>
2	27%	592         2,116           27%         30%	592         2,116         2,651           27%         30%         36%	592         2,116         2,651         2,711           27%         30%         36%         35%	592         2,116         2,651         2,711         2,577           27%         30%         36%         35%         33%	592         2,116         2,651         2,711         2,577         2,448           27%         30%         36%         35%         33%         29%

Balance sneet	EUR m	2006	2007	2008	2009	2010	2011	2012
Non current assets		12,011	12,452	13,771	16,504	17,829	18,586	19,683
Current assets		2,651	2,301	5,049	4,586	3,822	5,210	5,615
- out of that cash and cash equivale	ents	1,230	494	688	1,063	881	877	714
Total Assets		<u>14,662</u>	<u>14,753</u>	<u>18,819</u>	<u>21,090</u>	<u>21,651</u>	<u>23,796</u>	<u>25,298</u>
Shareholders equity (excl. minority. i	nt.)	7,752	6,815	6,891	7,969	8,807	9,021	9,952
Interest bearing debt		1,927	2,915	4,232	6,237	6,540	7,535	7,672
Other liabilities		4,984	5,023	7,697	6,884	6,304	7,240	7,674
Total liabilities		<u>14,662</u>	<u>14,753</u>	<u>18,819</u>	<u>21,090</u>	<u>21,651</u>	<u>23,796</u>	<u>25,298</u>

Exchange rate used: 25.14 CZK/EUR

## **INVESTOR RELATIONS CONTACTS**



## CEZ, a. s.

Duhova 2/1444 14 053 Praha 4 Czech Republic

WWW.Cez.cz

Barbara Seidlova Head of Investor Relations

Phone:+420 211 042 529 Fax: +420 211 042 003 email: <u>barbara.seidlova@cez.cz</u> Radka Novakova Shares and dividends administration

Phone:+420 211 042 541 Fax: +420 211 042 040 email: radka.novakova01@cez.cz Jan Hajek Fixed Income

Phone:+420 211 042 687 Fax: +420 211 042 040 email: jan.hajek@cez.cz